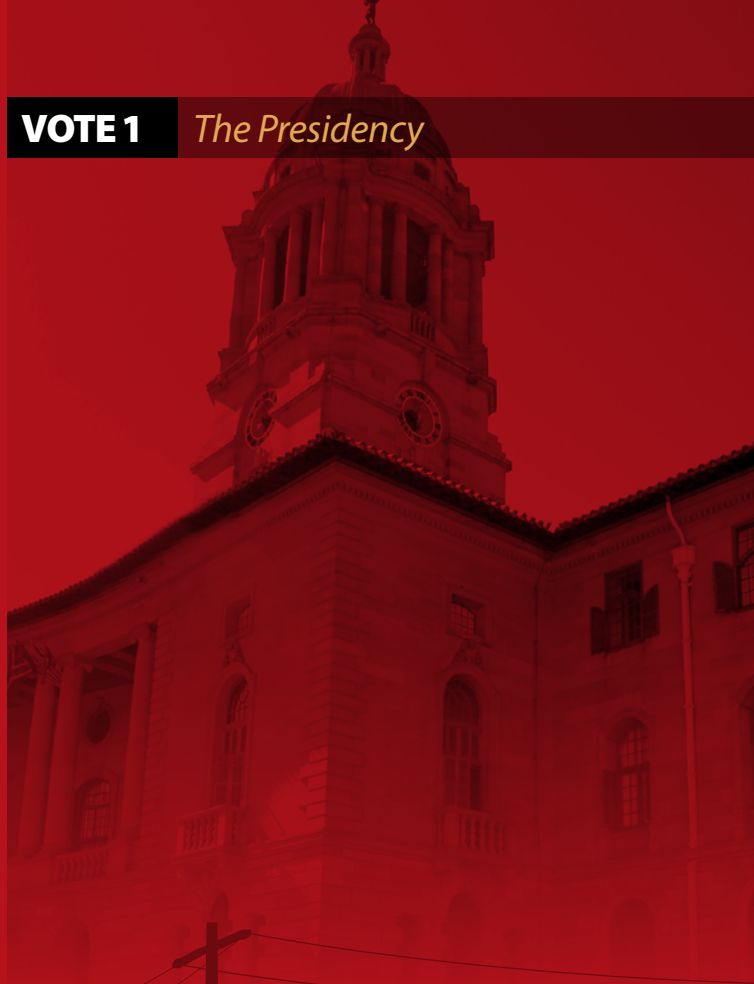


VOTE 1

The Presidency



National Treasury

BUDGET 2012

ESTIMATES OF NATIONAL EXPENDITURE



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

Estimates of National Expenditure 2012

National Treasury

Republic of South Africa

22 February 2012



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The Estimates of National Expenditure 2012 e-publications are compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za.

Compared to the abridged version of the Estimates of National Expenditure, these publications contain more comprehensive coverage of goods and services, transfers and subsidies, and public entities. Additional tables are included containing information on the main and adjusted appropriation, with revised spending estimates for the current financial year, on skills training, conditional grants to provinces and municipalities, public private partnerships and information on donor funding. Expenditure information at the level of service delivery is also included, where appropriate.

Foreword

The current global economic context is characterised by high levels of uncertainty. Against this backdrop, South Africa's development depends largely on government improving its level and quality of service delivery in support of the inclusive and equitable economic roadmap, as contained in the new growth path. The 2012 Budget is an important tool of government for giving effect to these objectives, and this Budget allocates resources to specific interventions that will be actioned over the period of the medium term expenditure framework (MTEF). Growth in spending focuses particularly on infrastructure development, job creation, enterprise support and the enhancement of local government delivery.

South Africa's fiscal stance and public spending programmes are focused on long term structural transformation. Over the next three years of the MTEF period, government priorities will continue to be realised within a sustainable fiscal trajectory, which balances current needs with intergenerational equity. In line with this, spending baselines have undergone rigorous review, areas of inefficiency and lower priority have been identified, and funds have been redirected towards government's key priorities, both new and existing. This has been done in recognition of the relationship between the composition of spending and fiscal sustainability over the long term. Here, the balance between consumption and investment is extremely important. Even the distribution of consumption spending between wages, goods and services and transfers is significant, as is the balance between the functional categories expenditure (such as education, health and economic services). Underspending on key priorities undermines the aims of the spending proposed within MTEF Budgets.

Since introducing the functional approach to budget decision-making in 2009, transparency and coordination in budgeting has been enhanced, largely due to the participation by the stakeholders responsible for delivery across all spheres of government. South African budget reforms, especially the intensified focus on budget trade-offs and the composition of expenditure, will lead to greater accountability and improved control.

It is not enough to demonstrate a change in the composition of budgeted expenditure; nor is it enough to pinpoint the specific actions required and proposed within the Budget. Success will only be achieved when we can demonstrate that a shift in the composition of actual expenditure has taken place, together with the achievement of improved delivery targets.

This year, the layout of this publication has been altered substantially. The focus is on linking more closely expenditure planned with targeted performance. Specific focus is on the outcomes to which institutions contribute and the output and other performance measures supporting them. The sections covering employee numbers, personnel budgets and the purpose and key activities of each subprogramme within a vote are now more prominent, giving expression to the budget and service delivery. This publication still indicates details per vote of the allocation of new monies, monies reprioritised between or within budget programmes, and Cabinet approved budget reductions over the period ahead. Compared to the abridged version of the Estimates of National Expenditure, the e-publications for each vote contain more comprehensive coverage of goods and services, transfers and subsidies, and public entities. Additional tables are included, containing information on: the main and adjusted appropriation, with revised spending estimates for the current financial year; skills training; conditional grants to provinces and municipalities; public private partnerships; and donor funding. Expenditure information at the level of service delivery is also included, where appropriate.

The expenditure estimates of departments are the outcome of a rigorous administrative and executive process. Treasury budget analysts, under the guidance of the Ministers' Committee on the Budget, follow a wide-ranging intergovernmental consultative process, working closely with the policy and budget teams of departments and entities to ensure that government priorities are appropriately funded within the available resource envelope. The Treasury is grateful for the contribution of these teams. Appreciation is also due to the people in the Treasury team, who worked with great diligence to produce a high quality document that provides a comprehensive account of government's spending and performance plans.



Lungisa Fuzile
Director General: National Treasury

Introduction

The Estimates of National Expenditure publications

The Estimates of National Expenditure publications are important accountability documents, which set out the details in relation to planned expenditure and planned performance at the time of the tabling of the Budget. Estimates of National Expenditure publications continue to make a significant contribution to the changes relating to budgeting by programme. As part of these ongoing efforts, several changes have been made to the 2012 Estimates of National Expenditure publications. Departments still provide information on the key objectives of each subprogramme within a programme, and note the activities carried out, the number of personnel responsible for undertaking these activities and the funding allocations supporting this. This year in the 2012 publications, information on expenditure and performance is more closely linked under the 'expenditure trends' section, with a brief discussion on the impact of budget allocations on the achievement of outputs over the seven-year period. In addition, an explanation of the personnel trends, per programme by salary level, over the seven years in relation to compensation of employees has also been included. Finally, information on Cabinet approved cost reduction measures and other budget reprioritisation has been included per programme.

The 2012 abridged Estimates of National Expenditure publication, and the separate Estimates of National Expenditure e-publications for each vote are the product of an extensive consultative review process of budgets and policy, and policy implementation by programme, and include the latest improvements in non-financial performance information. These publications provide the details of the spending estimates for the next three financial years (2012/13 to 2014/15), expenditure outcomes for the past three years (2008/09 to 2010/11) and revised estimates for the current financial year (2011/12). Information is provided on performance targets over the seven year period as well as changes in these, as they relate to trends in planned expenditure.

The e-publications for individual votes contain more comprehensive coverage of goods and services, transfers and subsidies, and public entities. Additional tables are included containing information on: the main and adjusted appropriation, with revised spending estimates for the current financial year; skills training; conditional grants to provinces and municipalities; public private partnerships; and donor funding. Expenditure information at the level of service delivery is also included, where appropriate.

A consolidated account, summarising the Estimates of National Expenditure publication information across votes, is provided in the form of a narrative and summary tables in the Introduction chapter, which is included in the front pages of the abridged version of the Estimates of National Expenditure. A write-up containing the explanation of the information that is contained in each section of the publications has also been included in the abridged version of the Estimates of National Expenditure. Like the separate Estimates of National Expenditure e-publications for each vote, the abridged Estimates of National Expenditure publication is also available on www.treasury.gov.za.

The Presidency

**National Treasury
Republic of South Africa**



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Vote 1

The Presidency

Budget summary

| R thousand | 2012/13 | | | | 2013/14 | 2014/15 |
|--|---|------------------|-------------------------|-----------------------------|------------------|------------------|
| | Total to be appropriated | Current payments | Transfers and subsidies | Payments for capital assets | Total | Total |
| MTEF allocation | | | | | | |
| Administration | 397 667 | 382 477 | – | 15 190 | 425 332 | 451 008 |
| National Planning | 95 575 | 95 575 | – | – | 89 537 | 94 909 |
| National Youth Development Agency | 376 010 | – | 376 010 | – | 396 677 | 419 630 |
| International Marketing and Communication | 148 779 | – | 148 779 | – | 156 962 | 166 380 |
| Subtotal | 1 018 031 | 478 052 | 524 789 | 15 190 | 1 068 508 | 1 131 927 |
| Direct charge against the National Revenue Fund | | | | | | |
| Salary of the President | 2 658 | 2 658 | – | – | 2 804 | 2 972 |
| Total expenditure estimates | 1 020 689 | 480 710 | 524 789 | 15 190 | 1 071 312 | 1 134 899 |
| Executive authority | Minister in the Presidency: Performance Monitoring and Evaluation as well as Administration | | | | | |
| Accounting officer | Chief Operations Officer in the Presidency | | | | | |
| Website address | www.thepresidency.gov.za | | | | | |

Aim

Facilitate a common programme towards the achievement of the electoral mandate and the enhanced integrity of the State through considered planning, coordination, oversight, mobilisation and support.

Programme purposes

Programme 1: Administration

Purpose: Provide effective leadership, strategic management and administrative support services to the principals and the branches of the Presidency in fulfilment of the Presidency's mission and mandate.

Programme 2: National Planning

Purpose: Develop the country's long term vision and national strategic plan and contribute towards better outcomes in government through better planning, better long term plans, more policy coherence and clear articulation of long term goals and aspirations.

Programme 3: National Youth Development Agency

Purpose: Facilitate the transfer of funds to the National Youth Development Agency in order that the agency may initiate, implement, facilitate and monitor youth development interventions aimed at reducing youth unemployment and promoting social cohesion.

Programme 4: International Marketing and Communication

Purpose: Facilitate the transfer of funds to Brand South Africa to develop and implement an international marketing and communication strategy for South Africa to contribute to job creation and poverty reduction, and attract inward investment, trade and tourism.

Strategic overview: 2008/09 – 2014/15

The Presidency exists to service the president and the deputy president in the execution of their constitutional responsibilities and duties, as articulated in Chapter 5 of the Constitution. The Presidency's strategic approach is premised on the functions of the president and the national executive. The strategic approach is also informed by the electoral mandate and programmes of the governing party. The role of the Presidency is to support the president and the deputy president in leading and galvanising the whole of government and society to implement the electoral programme; to serve as a centre for strategic coordination in government in implementing the programme to ensure that all energies and efforts are properly aligned; and to ensure that the programme is implemented and evaluate whether it is achieving its intended objectives.

Priorities over the medium term

Monitoring the performance of government in priority areas

The Presidency has prioritised intensifying the monitoring the performance of government to ensure that service delivery to citizens is improved. There will be increased engagement with ministers who coordinate the key outcomes and regular visits to provinces, municipalities and communities to monitor whether government is serving citizens the way it should.

Increased engagement in the international arena

Also among the key priorities over the medium term is increasing South Africa's leadership and engagement in the Southern African Development Community (SADC) region, the African continent, and in international bodies such as the G20, the United Nations (UN) Framework Convention on Climate Change and the Brazil-Russia-India-China-South Africa forum.

Work of the Presidential Infrastructure Coordination Commission

At its lekgotla in July 2011, Cabinet decided to establish the Presidential Infrastructure Coordination Commission to spearhead and coordinate government's infrastructure development programme. The commission is led by the president and its membership includes ministers, premiers and mayors of metropolitan municipalities. In the short to medium term, the Presidency will provide the necessary support to the president and deputy president to ensure that this critical priority receives the appropriate attention.

Vision 2030 and the national development plan

The Presidency released the draft Vision 2030 and national development plan on 11 November 2011. The plan makes proposals on how to turn the identified challenges that combat South Africa in eliminating poverty and reducing inequality into effective solutions by examining global trends and government policy in greater detail. The national vision and long term development plan will result in a more effective state machinery that will be able to drive the implementation of key polices and facilitate the overall alignment of all government programmes in all spheres towards the successful delivery of the electoral mandate.

Over the medium term, the Presidency will prioritise the coordination and facilitation of far reaching public consultation and participation activities on Vision 2030 and the national development plan with a broad stakeholder base to intensely interrogate the plan with government. This will contribute to the refinement and enhancement of the draft long term vision and national development plan for South Africa. It is planned that the final outputs of this exercise will be tabled for Cabinet's consideration and approval in the first year of the medium term.

Public Entities' oversight

In 2011, Cabinet decided to relocate Brand South Africa, formerly known as the International Marketing Council, from the Government Communication and Information System to the Presidency, and also shift the function of the presidential hotline from the Presidency to the Department of Performance Monitoring and Evaluation. Under this arrangement, the Presidency will provide an oversight role to Brand South Africa and the National Youth Development Agency.

Selected performance indicators

Table 1.1 The Presidency

| Indicator | Programme | Past | | | Current | Projections | | |
|---|-------------------|---------|---------|---------|--|---|--|---|
| | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Vision 2030 and national development plan completed ^{1,2} | National Planning | – | – | – | Diagnostic review initiated and conducted to inform the development of draft Vision 2030 and the national development plan | Draft Vision 2030 and national development plan released for public and stakeholder consultation. Vision 2030 and national development plan refined and approved by Cabinet | – | – |
| Number of sector research reports with major and cross-cutting macro-social implications, developed per year ¹ | National Planning | – | – | – | – | 6 research reports on employment, child poverty, climate change, food security, energy security and water security initiated | 6 research reports on employment, child poverty, climate change, food security, energy security and water security finalised | 5 policy research reports on predetermined sectors, selected from the thematic areas /sectors in the Green Paper on National Strategic Planning (education, health, long term defence capability, transport infrastructure, and spatial planning) |
| Number of households surveyed on income, consumption and expenditure in the national income dynamics study ³ | National Planning | 7 305 | – | 9 600 | – | 10 500 | – | – |

1. New indicators introduced in 2011/12 and 2012/13, so reporting begins in these two years.

2. Targets for 2013/14 onwards will involve conducting a number of research reports, with major and cross-cutting macro-social implications, developed along the second indicator to enhance the vision and national plan.

3. The national income dynamics survey is conducted every two years.

Expenditure estimates

Table 1.2 The Presidency

| Programme | Audited outcome | | | Adjusted appropriation | Revised estimate | Medium-term expenditure estimate | | |
|--|-----------------|----------------|----------------|------------------------|------------------|----------------------------------|------------------|------------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | | |
| Administration | 257 495 | 286 926 | 340 124 | 394 763 | 399 763 | 397 667 | 425 332 | 451 008 |
| National Planning | 21 887 | 40 288 | 49 446 | 85 102 | 80 102 | 95 575 | 89 537 | 94 909 |
| National Youth Development Agency | 29 413 | 328 925 | 398 973 | 385 853 | 385 853 | 376 010 | 396 677 | 419 630 |
| International Marketing and Communication | 139 722 | 161 381 | 170 113 | 140 089 | 140 089 | 148 779 | 156 962 | 166 380 |
| Subtotal | 448 517 | 817 520 | 958 656 | 1 005 807 | 1 005 807 | 1 018 031 | 1 068 508 | 1 131 927 |
| Direct charge against the National Revenue Fund | 3 999 | 3 830 | 3 950 | 3 837 | 3 837 | 2 658 | 2 804 | 2 972 |
| Salary of the President | 2 107 | 2 100 | 2 107 | 2 531 | 2 531 | 2 658 | 2 804 | 2 972 |
| Salary of the Deputy President | 1 892 | 1 730 | 1 843 | 1 306 | 1 306 | – | – | – |
| Total | 452 516 | 821 350 | 962 606 | 1 009 644 | 1 009 644 | 1 020 689 | 1 071 312 | 1 134 899 |
| Change to 2011 Budget estimate | | | | 49 762 | 49 762 | (20 624) | (15 134) | (16 734) |

Table 1.2 The Presidency (continued)

| R thousand | Audited outcome | | | Adjusted appropriation | Revised estimate | Medium-term expenditure estimate | | |
|--|-----------------|----------------|----------------|------------------------|------------------|----------------------------------|------------------|------------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | | 2012/13 | 2013/14 | 2014/15 |
| Economic classification | | | | | | | | |
| Current payments | 270 364 | 318 551 | 381 221 | 474 873 | 474 873 | 480 710 | 501 725 | 531 983 |
| Compensation of employees | 141 708 | 179 169 | 210 191 | 264 689 | 264 689 | 271 405 | 275 999 | 293 116 |
| Goods and services | 128 656 | 139 382 | 171 030 | 210 184 | 210 184 | 209 305 | 225 726 | 238 867 |
| <i>of which:</i> | | | | | | | | |
| <i>Administrative fees</i> | 94 | 148 | 2 | 145 | 145 | 147 | 153 | 178 |
| <i>Advertising</i> | 1 380 | 1 498 | 1 161 | 1 534 | 1 534 | 2 082 | 2 245 | 2 381 |
| <i>Assets less than the capitalisation threshold</i> | 3 992 | 2 375 | 988 | 3 555 | 3 555 | 3 766 | 4 486 | 4 762 |
| <i>Audit cost: External</i> | 1 616 | 2 169 | 3 745 | 6 989 | 6 989 | 7 672 | 8 021 | 9 026 |
| <i>Bursaries: Employees</i> | 1 182 | 819 | 456 | 2 364 | 2 364 | 2 544 | 2 974 | 3 188 |
| <i>Catering: Departmental activities</i> | 3 259 | 2 810 | 2 302 | 3 342 | 3 342 | 3 492 | 5 181 | 5 500 |
| <i>Communication</i> | 11 896 | 13 427 | 19 121 | 7 005 | 7 005 | 15 449 | 18 367 | 18 894 |
| <i>Computer services</i> | 4 891 | 3 894 | 9 613 | 11 774 | 11 774 | 12 872 | 15 090 | 16 024 |
| <i>Consultants and professional services: Business and advisory services</i> | 6 381 | 20 414 | 31 135 | 73 716 | 68 716 | 49 118 | 31 616 | 32 456 |
| <i>Consultants and professional services: Legal costs</i> | 10 131 | 11 582 | 6 289 | 20 835 | 20 835 | 5 223 | 6 109 | 6 837 |
| <i>Contractors</i> | 1 986 | 3 011 | 3 315 | 3 947 | 3 947 | 4 631 | 6 155 | 6 770 |
| <i>Agency and support / outsourced services</i> | 14 475 | 12 237 | 14 892 | 12 977 | 12 977 | 13 828 | 15 713 | 15 964 |
| <i>Entertainment</i> | 52 | 107 | 82 | 271 | 271 | 405 | 470 | 612 |
| <i>Fleet services (including government motor transport)</i> | – | 9 | – | – | – | – | – | – |
| <i>Inventory: Food and food supplies</i> | 1 058 | 1 077 | 854 | 1 045 | 1 045 | 1 570 | 1 945 | 2 037 |
| <i>Inventory: Materials and supplies</i> | – | 130 | 393 | 30 | 30 | 72 | 88 | 97 |
| <i>Inventory: Other consumables</i> | 1 416 | 1 086 | 1 187 | 838 | 838 | 1 592 | 2 906 | 3 383 |
| <i>Inventory: Stationery and printing</i> | 3 299 | 3 360 | 4 279 | 3 907 | 3 907 | 5 771 | 6 778 | 7 019 |
| <i>Lease payments</i> | 3 887 | 4 930 | 4 695 | 3 292 | 3 292 | 5 541 | 6 432 | 6 632 |
| <i>Travel and subsistence</i> | 48 166 | 49 140 | 59 620 | 47 484 | 52 484 | 65 092 | 80 601 | 85 883 |
| <i>Training and development</i> | – | 346 | 1 016 | 940 | 940 | 1 602 | 2 278 | 2 660 |
| <i>Operating expenditure</i> | 2 791 | 3 131 | 4 994 | 2 909 | 2 909 | 3 814 | 4 300 | 4 543 |
| <i>Venues and facilities</i> | 6 704 | 1 682 | 891 | 1 285 | 1 285 | 3 022 | 3 818 | 4 021 |
| Transfers and subsidies | 175 356 | 493 296 | 569 482 | 526 003 | 526 003 | 524 789 | 553 639 | 586 010 |
| Provinces and municipalities | 2 | 3 | 2 | – | – | – | – | – |
| Departmental agencies and accounts | 173 135 | 490 306 | 569 086 | 525 942 | 525 942 | 524 789 | 553 639 | 586 010 |
| Households | 2 219 | 2 987 | 394 | 61 | 61 | – | – | – |
| Payments for capital assets | 6 796 | 9 421 | 11 903 | 8 768 | 8 768 | 15 190 | 15 948 | 16 906 |
| Machinery and equipment | 6 796 | 9 421 | 11 903 | 8 768 | 8 768 | 15 190 | 15 948 | 16 906 |
| Payments for financial assets | – | 82 | – | – | – | – | – | – |
| Total | 452 516 | 821 350 | 962 606 | 1 009 644 | 1 009 644 | 1 020 689 | 1 071 312 | 1 134 899 |

Expenditure trends

Over the medium term, the spending focus will continue to be on providing support services to the president, deputy president, ministers and deputy minister in the execution of their duties. Spending is further informed by the activities of the National Planning Commission, the National Youth Development Agency and Brand South Africa, which was transferred from Government Communication and Information System in 2011/12.

Between 2008/09 to 2011/12, expenditure increased from R452.5 million to R1 billion, at an average annual rate of 30.7 per cent. This was mostly due to: growth in the transfer payment to the National Youth Development Agency as a result of the National Youth Commission merging with the Umsobomvu Youth Fund to form the National Youth Development Agency in 2009/10; increased capacity in the *Administration* programme to provide support to the president relating to mediation and participation on the continent and the world; and the

shifting of Brand South Africa from Government Communication and Information System to this vote in 2011/12.

Over the medium term, expenditure is projected to increase to R1.1 billion, at an average annual rate of 4 per cent. This is mainly due to additional funding of R5 million in 2012/13, R5.8 million in 2013/14 and R6.5 million in 2014/15 for improved conditions of service. Spending in the *Administration* programme is expected to increase from R394.8 million in 2011/12 to R451 million, at an average annual rate of 4.5 per cent, to provide for inflationary adjustments on compensation of employees and goods and services. The department also receives carry through costs of R148.8 million in 2012/13, R157 million in 2013/14 and R166.4 million in 2014/15 related to the function shift of Brand South Africa from the Government Communication and Information System in 2011/12.

R131.4 million is allocated over the MTEF period for the use of consultants to pay commissioners and for the national income dynamic study project.

Personnel information

Table 1.3 Details of approved establishment and personnel numbers according to salary level¹

| | Personnel post status as at 30 September 2011 | | | Number of personnel posts filled / planned for on funded establishment | | | | | | |
|--------------------------|---|------------------------|---|--|------------|------------|-----------------------|----------------------|------------|------------|
| | Number of posts on approved establishment | Number of funded posts | Number of posts additional to the establishment | Actual | | | Mid-year ² | Medium-term estimate | | |
| | | | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Department | 797 | 797 | 46 | 406 | 423 | 628 | 633 | 702 | 716 | 726 |
| Salary level 1 – 6 | 296 | 296 | 9 | 219 | 177 | 225 | 267 | 274 | 277 | 279 |
| Salary level 7 – 10 | 243 | 243 | 13 | 116 | 135 | 211 | 180 | 217 | 218 | 221 |
| Salary level 11 – 12 | 135 | 135 | 7 | 30 | 45 | 98 | 92 | 107 | 112 | 116 |
| Salary level 13 – 16 | 123 | 123 | 17 | 41 | 66 | 94 | 94 | 104 | 109 | 110 |
| Administration | 717 | 717 | 41 | 396 | 413 | 604 | 610 | 656 | 664 | 669 |
| Salary level 1 – 6 | 286 | 286 | 9 | 216 | 174 | 225 | 266 | 267 | 269 | 270 |
| Salary level 7 – 10 | 228 | 228 | 13 | 115 | 134 | 205 | 176 | 206 | 206 | 208 |
| Salary level 11 – 12 | 115 | 115 | 6 | 29 | 44 | 93 | 88 | 99 | 102 | 104 |
| Salary level 13 – 16 | 88 | 88 | 13 | 36 | 61 | 81 | 80 | 84 | 87 | 87 |
| National Planning | 80 | 80 | 5 | 10 | 10 | 24 | 23 | 46 | 52 | 57 |
| Salary level 1 – 6 | 10 | 10 | – | 3 | 3 | – | 1 | 7 | 8 | 9 |
| Salary level 7 – 10 | 15 | 15 | – | 1 | 1 | 6 | 4 | 11 | 12 | 13 |
| Salary level 11 – 12 | 20 | 20 | 1 | 1 | 1 | 5 | 4 | 8 | 10 | 12 |
| Salary level 13 – 16 | 35 | 35 | 4 | 5 | 5 | 13 | 14 | 20 | 22 | 23 |

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. As at 30 September 2011.

The Presidency had an establishment of 797 posts as at 30 September 2011. The number of filled posts grew from 406 in 2008/09 to 633 in 2011/12. Over the MTEF period, the number of filled posts is expected to increase to 726 due to the increased demand for capacity. There are 164 vacancies within the department, most of them in Administration programme. The ratio of support staff to line function staff is 1:6.

Departmental receipts

Table 1.4 Receipts

| R thousand | Audited outcome | | | Adjusted estimate | Revised estimate | Medium-term receipts estimate | | |
|---|-----------------|------------|------------|-------------------|------------------|-------------------------------|------------|------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | | 2012/13 | 2013/14 | 2014/15 |
| Departmental receipts | 233 | 625 | 586 | 258 | 258 | 311 | 325 | 344 |
| Sales of goods and services produced by department | 131 | 126 | 252 | 144 | 144 | 197 | 205 | 217 |
| Sales by market establishments | – | – | – | 44 | 44 | 92 | 95 | 101 |
| <i>of which:</i> | | | | | | | | |
| Rental dwellings | – | – | – | – | – | 46 | 46 | 50 |
| Rental parking: Covered and open | – | – | – | 44 | 44 | 46 | 49 | 51 |
| Administrative fees | 78 | – | – | – | – | – | – | – |
| <i>of which:</i> | | | | | | | | |
| Rental dwellings | 63 | – | – | – | – | – | – | – |
| Rental parking: Covered and open | 15 | – | – | – | – | – | – | – |
| Other sales | 53 | 126 | 252 | 100 | 100 | 105 | 110 | 116 |
| <i>of which:</i> | | | | | | | | |
| Services rendered: Commission - Insurance and garnishee | 53 | 126 | 252 | 100 | 100 | 105 | 110 | 116 |
| Sales of scrap, waste, arms and other used current goods | 1 | – | – | 6 | 6 | – | – | – |
| <i>of which:</i> | | | | | | | | |
| Sales: Waste paper | 1 | – | – | 6 | 6 | – | – | – |
| Interest, dividends and rent on land | 4 | 14 | 16 | 8 | 8 | 9 | 10 | 11 |
| Interest | 4 | 14 | 16 | 8 | 8 | 9 | 10 | 11 |
| Sales of capital assets | – | 308 | 140 | – | – | – | – | – |
| Transactions in financial assets and liabilities | 97 | 177 | 178 | 100 | 100 | 105 | 110 | 116 |
| Total | 233 | 625 | 586 | 258 | 258 | 311 | 325 | 344 |

Departmental receipts consist mainly of recovered advances and debts, and receipts from renting out state property. Receipts increased from R233 000 in 2008/09 to R258 000 in 2011/12, at an average annual rate of 3.5 per cent, due to increases in parking rental and commission on insurance. Over the medium term, receipts are expected to increase to R344 000, at an average annual rate of 10.1 per cent, mainly due to inflationary increases in parking rental.

Programme 1: Administration

Expenditure estimates

Table 1.5 Administration

| Subprogramme | Audited outcome | | | Adjusted appropriation | Medium-term expenditure estimate | | |
|---------------------------------------|-----------------|----------------|----------------|------------------------|----------------------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | |
| Ministry | 19 940 | 18 563 | 33 704 | 31 472 | 31 953 | 33 104 | 35 126 |
| Management | 166 990 | 198 399 | 215 645 | 233 022 | 267 718 | 284 821 | 302 782 |
| Support Services to President | 25 982 | 25 870 | 35 675 | 38 033 | 36 516 | 40 199 | 42 509 |
| Support Services to Deputy President | 24 584 | 24 154 | 27 033 | 36 060 | 37 971 | 41 655 | 42 889 |
| Cabinet Services | 19 999 | 19 940 | 17 762 | 21 176 | 23 509 | 25 553 | 27 702 |
| Commission on State Owned Enterprises | – | – | 10 305 | 35 000 | – | – | – |
| Total | 257 495 | 286 926 | 340 124 | 394 763 | 397 667 | 425 332 | 451 008 |
| Change to 2011 Budget estimate | | | | 49 455 | 11 517 | 17 530 | 18 738 |

Table 1.5 Administration (continued)

| R thousand | Audited outcome | | | Adjusted appropriation | Medium-term expenditure estimate | | |
|---|-----------------|----------------|----------------|------------------------|----------------------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Economic classification | | | | | | | |
| Current payments | 244 596 | 275 428 | 328 580 | 385 934 | 382 477 | 409 384 | 434 102 |
| Compensation of employees | 125 933 | 160 936 | 187 545 | 226 656 | 231 973 | 232 601 | 247 089 |
| Goods and services | 118 663 | 114 492 | 141 035 | 159 278 | 150 504 | 176 783 | 187 013 |
| <i>of which:</i> | | | | | | | |
| Administrative fees | 94 | 148 | 2 | 145 | 147 | 153 | 178 |
| Advertising | 1 370 | 1 378 | 1 161 | 1 434 | 1 993 | 2 046 | 2 151 |
| Assets less than the capitalisation threshold | 3 882 | 2 349 | 986 | 2 815 | 3 061 | 3 242 | 3 442 |
| Audit cost: External | 1 616 | 2 169 | 3 745 | 6 989 | 7 672 | 8 021 | 9 026 |
| Bursaries: Employees | 1 546 | 819 | 456 | 2 364 | 2 544 | 2 974 | 3 188 |
| Catering: Departmental activities | 3 035 | 2 608 | 2 225 | 2 942 | 3 054 | 4 432 | 4 650 |
| Communication | 11 590 | 12 959 | 18 326 | 5 856 | 14 362 | 16 637 | 17 071 |
| Computer services | 4 891 | 3 894 | 9 612 | 10 774 | 11 767 | 13 394 | 14 159 |
| Consultants and professional services: Business and advisory services | 2 070 | 1 779 | 11 465 | 39 716 | 5 606 | 7 228 | 7 488 |
| Consultants and professional services: Legal costs | 10 131 | 11 581 | 6 289 | 20 835 | 5 223 | 6 109 | 6 837 |
| Contractors | 1 985 | 2 036 | 3 312 | 3 537 | 4 122 | 5 338 | 5 855 |
| Agency and support / outsourced services | 13 353 | 12 059 | 14 068 | 11 277 | 12 052 | 13 090 | 13 173 |
| Entertainment | 52 | 78 | 40 | 271 | 405 | 470 | 612 |
| Inventory: Food and food supplies | 1 058 | 1 077 | 854 | 871 | 1 359 | 1 558 | 1 617 |
| Inventory: Materials and supplies | – | 128 | 300 | 30 | 72 | 88 | 97 |
| Inventory: Other consumables | 1 415 | 1 086 | 1 187 | 578 | 1 287 | 2 427 | 2 833 |
| Inventory: Stationery and printing | 3 000 | 3 205 | 4 094 | 3 744 | 5 534 | 6 449 | 6 506 |
| Lease payments | 3 809 | 4 877 | 4 429 | 2 832 | 5 121 | 5 733 | 5 913 |
| Travel and subsistence | 45 286 | 45 973 | 52 265 | 37 584 | 57 058 | 67 785 | 71 883 |
| Training and development | – | 323 | 998 | 840 | 1 513 | 2 079 | 2 423 |
| Operating expenditure | 2 606 | 2 931 | 4 627 | 2 659 | 3 619 | 3 911 | 4 140 |
| Venues and facilities | 5 874 | 1 035 | 594 | 1 185 | 2 933 | 3 619 | 3 771 |
| Transfers and subsidies | 6 221 | 2 765 | 384 | 61 | – | – | – |
| Provinces and municipalities | 2 | 3 | 2 | – | – | – | – |
| Departmental agencies and accounts | 4 000 | – | – | – | – | – | – |
| Households | 2 219 | 2 762 | 382 | 61 | – | – | – |
| Payments for capital assets | 6 678 | 8 651 | 11 160 | 8 768 | 15 190 | 15 948 | 16 906 |
| Machinery and equipment | 6 678 | 8 651 | 11 160 | 8 768 | 15 190 | 15 948 | 16 906 |
| Payments for financial assets | – | 82 | – | – | – | – | – |
| Total | 257 495 | 286 926 | 340 124 | 394 763 | 397 667 | 425 332 | 451 008 |

Details of transfers and subsidies

| | | | | | | | |
|--|--------------|--------------|------------|-----------|----------|----------|----------|
| Departmental agencies and accounts | | | | | | | |
| Departmental agencies (non-business entities) | | | | | | | |
| Current | 4 000 | – | – | – | – | – | – |
| Isigodlo | 3 000 | – | – | – | – | – | – |
| South African Chapter of the Renaissance | 1 000 | – | – | – | – | – | – |
| Households | | | | | | | |
| Social benefits | | | | | | | |
| Current | 2 219 | 2 762 | 382 | 61 | – | – | – |
| Employee social benefits | 2 219 | 2 762 | 382 | 61 | – | – | – |
| Provinces and municipalities | | | | | | | |
| Municipalities | | | | | | | |
| Municipal bank accounts | | | | | | | |
| Current | 2 | 3 | 2 | – | – | – | – |
| Municipal services | 2 | 3 | 2 | – | – | – | – |

Expenditure trends

Expenditure increased from R257.5 million in 2008/09 to R394.8 million in 2011/12, at an average annual rate of 15.3 per cent, due to an increase in spending on compensation of employees as a result of the filling of vacant posts. Between 2008/09 and 2011/12, spending on compensation of employees increased from R125.9 million to R226.7 million, at an average annual rate of 21.6 per cent, due to an increase in staff from 406 to 633.

Over the medium term, expenditure is expected to increase to R451 million, at an average annual rate of 4.5 per cent, to accommodate inflationary increases in spending on compensation of employees and goods and services. In addition, the Presidency receives additional funding of R25 million in 2012/13, R26.5 million in 2013/14 and R28.1 million in 2014/15 to increase its staff establishment in this programme. The presidential hotline was moved to the Department of Performance Monitoring and Evaluation in 2011/12. R38.5 million is allocated over the MTEF period for the use of consultants to provide legal services.

Programme 2: National Planning

Objectives and measures

- Improve long term planning and development to ensure the achievement of Vision 2030 by:
 - producing a vision statement and a national development plan for the next 20 years, release it for public and stakeholder consultation and refine it and submit it for approval by Cabinet in 2012/13
 - setting out the key challenges that South Africa faces in achieving government's vision over the next 20 years and describing the key trade-offs that would have to be made on an ongoing basis
 - advising on the sequencing of policies over the next 20 years to achieve government's goals within its means.
- Manage risks to the national development plan by producing cross-cutting sectoral reports on a continuous basis that are likely to impact on the long term development trajectory.
- Enhance engagements at all levels by providing support and advice on communication, public participation and parliamentary liaison services through campaigns, workshops and conferences on a continuous basis as the national development plan is finalised.

Subprogrammes

- *Ministry* oversees the development of the country's long term vision and national strategic plan, and contributes to improved outcomes in government through improved planning, improved long term plans, greater policy coherence and clearly articulated long term goals and aspirations. This subprogramme had a staff complement of 11 and a total budget of R62.1 million in 2011/12, of which 32 per cent was used for compensation of employees. Expenditure cuts over the medium term of R1.4 million have been identified on goods and services under consultants and professional services for business and advisory services.
- *Research and Policy Services* manages and facilitates research and policy processes on long term developmental issues, and provides technical support to the National Planning Commission. This entails: producing reports and discussion papers on identified cross cutting issues that affect long term development; translating sector plans to inform South Africa's long term vision and national strategic plan; and providing advice to departments on areas in which the quality of policies, operational plans and implementation strategies need to be improved. This subprogramme had a staff complement of 9 and a total budget of R15.4 million in 2011/12, of which 80 per cent was used for compensation of employees. Expenditure cuts of R373 000 over the medium term have been identified in spending on goods and services for consultants and professional services that provide business and advisory services.
- *Communication and Public Participation* provides support services to the National Planning Commission and its secretariat. This entails providing financial management services, human resources management and development services, supply chain and logistical services, ICT services, legal advice, and contract management services. This subprogramme had a staff complement of 1 and a total budget of R7.6 million in 2011/12, of which 73 per cent was used for goods and services. Expenditure cuts of R146 000 over the medium term have been identified on compensation of employees.

Expenditure estimates

Table 1.6 National Planning

| Subprogramme | Audited outcome | | | Adjusted appropriation | Medium-term expenditure estimate | | |
|--|-----------------|---------------|---------------|------------------------|----------------------------------|---------------|---------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | |
| Ministry | 21 887 | 40 288 | 47 658 | 62 144 | 50 804 | 60 604 | 64 246 |
| Research and Policy Services | – | – | 1 723 | 15 367 | 38 020 | 20 498 | 21 730 |
| Communication and Public Participation | – | – | 65 | 7 591 | 6 751 | 8 435 | 8 933 |
| Total | 21 887 | 40 288 | 49 446 | 85 102 | 95 575 | 89 537 | 94 909 |
| Change to 2011 Budget estimate | | | | 1 280 | (612) | 613 | 650 |

Economic classification

| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Current payments | 21 769 | 39 293 | 48 691 | 85 102 | 95 575 | 89 537 | 94 909 |
| Compensation of employees | 11 776 | 14 403 | 18 696 | 34 196 | 36 774 | 40 594 | 43 055 |
| Goods and services | 9 993 | 24 890 | 29 995 | 50 906 | 58 801 | 48 943 | 51 854 |
| <i>of which:</i> | | | | | | | |
| Advertising | 10 | 120 | – | 100 | 89 | 199 | 230 |
| Assets less than the capitalisation threshold | 110 | 26 | 2 | 740 | 705 | 1 244 | 1 320 |
| Bursaries: Employees | (364) | – | – | – | – | – | – |
| Catering: Departmental activities | 224 | 202 | 77 | 400 | 438 | 749 | 850 |
| Communication | 306 | 468 | 795 | 1 149 | 1 087 | 1 730 | 1 823 |
| Computer services | – | – | 1 | 1 000 | 1 105 | 1 696 | 1 865 |
| Consultants and professional services: Business and advisory services | 4 311 | 18 635 | 19 670 | 34 000 | 43 512 | 24 388 | 24 968 |
| Consultants and professional services: Legal costs | – | 1 | – | – | – | – | – |
| Contractors | 1 | 975 | 3 | 410 | 509 | 817 | 915 |
| Agency and support / outsourced services | 1 122 | 178 | 824 | 1 700 | 1 776 | 2 623 | 2 791 |
| Entertainment | – | 29 | 42 | – | – | – | – |
| Fleet services (including government motor transport) | – | 9 | – | – | – | – | – |
| Inventory: Food and food supplies | – | – | – | 174 | 211 | 387 | 420 |
| Inventory: Materials and supplies | – | 2 | 93 | – | – | – | – |
| Inventory: Other consumables | 1 | – | – | 260 | 305 | 479 | 550 |
| Inventory: Stationery and printing | 299 | 155 | 185 | 163 | 237 | 329 | 513 |
| Lease payments | 78 | 53 | 266 | 460 | 420 | 699 | 719 |
| Travel and subsistence | 2 880 | 3 167 | 7 355 | 9 900 | 8 034 | 12 816 | 14 000 |
| Training and development | – | 23 | 18 | 100 | 89 | 199 | 237 |
| Operating expenditure | 185 | 200 | 367 | 250 | 195 | 389 | 403 |
| Venues and facilities | 830 | 647 | 297 | 100 | 89 | 199 | 250 |
| Transfers and subsidies | – | 225 | 12 | – | – | – | – |
| Households | – | 225 | 12 | – | – | – | – |
| Payments for capital assets | 118 | 770 | 743 | – | – | – | – |
| Machinery and equipment | 118 | 770 | 743 | – | – | – | – |
| Total | 21 887 | 40 288 | 49 446 | 85 102 | 95 575 | 89 537 | 94 909 |

Details of transfers and subsidies

| Households | | | | | | | |
|--------------------------|---|-----|----|---|---|---|---|
| Social benefits | | | | | | | |
| Current | – | 225 | 12 | – | – | – | – |
| Employee social benefits | – | 225 | 12 | – | – | – | – |

Expenditure trends

Expenditure increased from R21.9 million in 2008/09 to R85.1 million in 2011/12, at an average annual rate of 57.2 per cent, mainly for providing strategic support and advice to principals in the Presidency. The budget allocations over this period have had a direct and substantive impact on the National Planning Commission achieving its outputs. In 2011/12, the commission released and handed over of the draft national development plan and vision statement. The allocations also allowed the number of households surveyed on income, consumption and expenditure in the national income dynamics study to increase from 7 305 in 2008/09 to 9 600 in 2010/11.

Over the medium term, expenditure is expected to increase to R94.9 million, at an average annual rate of 3.7 per cent, mainly to provide for inflationary adjustments on compensation of employees and goods and services. The budget allocations will allow the number of households surveyed on income, consumption and expenditure in the national income dynamics study to increase from 9 600 in 2011/12 to 12 000 in 2014/15. The draft Vision 2030 and national development plan will be released for public and stakeholder comment in 2012/13 and will be refined and approved by Cabinet in the same period. Over the MTEF period, the commission will produce four research reports in 2012/13 and 2013/14, and five in 2014/15 on predetermined sectors selected from the thematic sectors in the Green Paper on National Strategic Planning.

R92.9 million is allocated over the MTEF period for consultants for the payment of commissioners and for the national income dynamic study project.

Programme 3: National Youth Development Agency

Subprogramme

- *National Youth Development Agency* transfers funds to the National Youth Development Agency, which initiates, implements, facilitates and monitors youth development interventions aimed at reducing youth unemployment and promoting social cohesion.

Expenditure estimates

Table 1.7 National Youth Development Agency

| Subprogramme | Audited outcome | | | Adjusted appropriation | Medium-term expenditure estimate | | |
|---|-----------------|----------------|----------------|------------------------|----------------------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | |
| National Youth Development Agency | 29 413 | 328 925 | 398 973 | 385 853 | 376 010 | 396 677 | 419 630 |
| Total | 29 413 | 328 925 | 398 973 | 385 853 | 376 010 | 396 677 | 419 630 |
| Change to 2011 Budget estimate | | | | – | (29 136) | (30 752) | (33 445) |
| Economic classification | | | | | | | |
| Transfers and subsidies | 29 413 | 328 925 | 398 973 | 385 853 | 376 010 | 396 677 | 419 630 |
| Departmental agencies and accounts | 29 413 | 328 925 | 398 973 | 385 853 | 376 010 | 396 677 | 419 630 |
| Total | 29 413 | 328 925 | 398 973 | 385 853 | 376 010 | 396 677 | 419 630 |
| Details of transfers and subsidies | | | | | | | |
| Departmental agencies and accounts | | | | | | | |
| Departmental agencies (non-business entities) | | | | | | | |
| Current | 29 413 | 328 925 | 398 973 | 385 853 | 376 010 | 396 677 | 419 630 |
| National Youth Development Agency: Programmes promoting youth development | 29 413 | 328 925 | 398 973 | 385 853 | 376 010 | 396 677 | 419 630 |

Expenditure trends

The expenditure trends for this programme are discussed in more detail in the public entities section, as the programme is mainly for the transferring funds to the National Youth Development Agency.

Programme 4: International Marketing and Communication

Subprogramme

- *Brand South Africa* facilitates the transfer of funds to Brand South Africa (previously known as the International Marketing Council of South Africa) for the agency to develop and implement a proactive marketing and communication strategy for South Africa, aimed at promoting South Africa and increasing the familiarity and knowledge of South Africa as a visible, world class and profitable business destination in targeted international trade, investment and tourism markets.

Expenditure estimates

Table 1.8 International Marketing and Communication

| Subprogramme | Audited outcome | | | Adjusted appropriation | Medium-term expenditure estimate | | |
|--------------------|-----------------|----------------|----------------|------------------------|----------------------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | |
| Brand South Africa | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |
| Total | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |

Economic classification

| | | | | | | | |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Transfers and subsidies | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |
| Departmental agencies and accounts | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |
| Total | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |

Details of transfers and subsidies

| | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|---------|
| Departmental agencies and accounts | | | | | | | |
| Departmental agencies (non-business entities) | | | | | | | |
| Current | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |
| Brand South Africa | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |

Expenditure trends

The expenditure trends for this programme are discussed in more detail in the public entities section, as the programme is mainly for transferring funds to Brand South Africa, which was previously known as International Marketing Council of South Africa.

Public entities and other agencies

National Youth Development Agency

Overview: 2008/09 – 2014/15

The National Youth Development Agency was established in 2009 in terms of the National Youth Development Agency Act (2008). Established through the merger of the National Youth Commission and the Umsobomvu Youth Fund, the organisation has absorbed all the activities, assets, liabilities, and staff of both organisations. The agency derives its mandate from the act, the 2009-2014 national youth policy and the 2006 draft integrated youth development strategy. Its main role is to initiate, implement, facilitate and monitor youth development interventions aimed at reducing youth unemployment and promoting social cohesion. To achieve this, the agency's concrete responsibilities include: lobbying and advocating for the integration and mainstreaming of youth development in all spheres of government, the private sector and civil society; initiating, implementing, facilitating and coordinating youth development programmes; monitoring and evaluating youth development interventions; and mobilising the youth for active participation in civil society engagements.

Agency activities and interventions are also aligned with key national priorities such as those articulated in the Accelerated and Shared Growth Initiative for South Africa, the national youth development policy and framework, the expanded public works programme, the human resources development strategy, the national skills development strategy, the South African Qualifications Authority Act (1995) and the Broad Based Black Economic Empowerment Act (2003).

Performance

In the period under review, the agency created in excess of 18 000 jobs through various programmes such as individual and group micro loans, job placement programmes and the business support voucher programme. In addition, the total value of loans issued was R41.7 million. The loans were funded businesses owned by young people. 16 656 young people benefited from the agency's entrepreneurship programmes in 2011/12, exceeding the target of 15 150. Through the agency's education and skills programmes, 2 036 young people enrolled for the matric rewrite programme, which is viewed as a second chance for young people who ordinarily would not have been able to complete their national senior certificate.

Selected performance indicators

Table 1.9 National Youth Development Agency

| Indicator | Programme/Activity | Past | | | Current | Projections | | |
|--|---|---------|---------|---------|---------|-------------|---------|---------|
| | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Number of young people assisted through youth advisory centres per year | Provide assistance and interventions to young people coming through National Youth Development Agency walk in centres and access points | 546 508 | 495 146 | 800 000 | 600 000 | 600 000 | 700 000 | 900 000 |
| Number of young people accessing information through youth advisory centres (full service points, call centre interaction and kiosks) per year | Provide access to information regarding products and services of the National Youth Development Agency and referrals to other agencies | 55 934 | – | – | – | – | – | – |
| Number of young people enrolled in entrepreneurship education programmes per year | Provide entrepreneurship education and support to young people | – | 37 764 | 15 150 | 2 500 | 5 000 | 6 000 | 7 200 |
| Number of young people acquiring skills through national youth service projects per year | Build a culture of community service among the youth | 69 512 | 18 142 | 50 000 | 10 000 | 15 000 | 20 000 | 25 000 |
| Number of young people provided with career guidance information and counselling in individual and group sessions and events per year | Provide career guidance services | 1 750 | – | – | – | – | – | – |
| Number of loans issued per year | Increase participation of young people in the economy | 21 809 | 29 440 | 8 150 | 8 410 | 2 480 | 2 830 | 3 200 |
| Number of jobs created or sustained through entrepreneurship programme interventions per year | Increase participation of young people in the economy | 38 304 | 43 303 | 14 888 | 16 367 | 4 800 | 5 420 | 6 200 |

Programmes/activities/objectives

Table 1.10 National Youth Development Agency

| R thousand | Audited outcome | | | Revised estimate | Medium-term estimate | | |
|---|-----------------|---------|---------|------------------|----------------------|---------|---------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| To provide access to information regarding the agency's products and services and make referrals to other agencies | – | – | – | 57 697 | 71 945 | 75 974 | 84 351 |
| To provide career guidance services | – | 1 943 | 3 321 | 39 192 | 35 160 | 37 129 | 39 134 |
| To facilitate and implement education opportunities in order to improve access to quality education | – | – | – | 19 176 | 17 905 | 18 908 | 19 929 |
| To make youth development information and knowledge accessible and available to the public sector, private sector and civil society to inform policy development, planning, implementation and review of all of their programmes related to government priorities | – | – | – | 103 867 | 92 305 | 97 474 | 101 295 |
| To mobilise and leverage financial contributions from third parties to implement programmes outlined in the NYDA Act so as to increase the numbers of young people benefiting from youth development programmes in the country | – | – | – | 28 989 | 25 933 | 27 385 | 28 864 |

Table 1.10 National Youth Development Agency (continued)

| R thousand | Audited outcome | | | estimate | Medium-term estimate | | |
|---|-----------------|----------------|----------------|----------------|----------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| To ensure compliance with all applicable statutes and policies | 11 698 | 5 955 | 11 930 | – | – | – | – |
| To lobby key stakeholders and institutions in the public, private and civic society sectors, including international donor agencies to work with, and support the work of Youth Development Initiatives | 68 | – | – | 136 934 | 126 671 | 133 406 | 139 610 |
| To promote youth participation in sport, and arts and culture activities | – | – | – | 14 565 | 13 024 | 13 754 | 14 497 |
| Old targets | 479 421 | 274 328 | 454 544 | – | – | – | – |
| Total expense | 491 187 | 282 226 | 469 795 | 400 419 | 382 942 | 404 028 | 427 678 |

The National Youth Development Agency had a total budget of R400.4 million in 2011/12, of which 34.2 per cent was used to lobby key stakeholders and institutions in the public, private and civic society sectors; and 25.9 per cent was used to make youth development information and knowledge accessible and available to the public sector, private sector and civil society to inform policy development, planning, implementation and review of all of their programmes related to government priorities.

Savings and cost effectiveness measures

A Cabinet approved baseline cut of R29.1 million in 2012/13, R30.8 million in 2013/14 and R33.4 million in 2014/15 was effected, mainly on performance bonuses and funded vacant positions.

Expenditure estimates

Table 1.11 National Youth Development Agency

| Statement of financial performance | | | | Revised estimate | Medium-term estimate | | |
|--|------------------|----------------|----------------|------------------|----------------------|----------------|----------------|
| R thousand | Audited outcome | | | | 2011/12 | 2012/13 | 2013/14 |
| Revenue | | | | | | | |
| Non-tax revenue | 265 940 | 19 946 | 36 853 | 14 566 | 6 932 | 7 351 | 8 048 |
| Sale of goods and services other than capital assets | 5 624 | 751 | 2 388 | – | – | – | – |
| <i>of which:</i> | | | | | | | |
| Administration fees | 5 624 | 751 | 2 388 | – | – | – | – |
| Other non-tax revenue | 260 316 | 19 195 | 34 465 | 14 566 | 6 932 | 7 351 | 8 048 |
| Transfers received | 31 060 | 280 883 | 434 479 | 385 853 | 376 010 | 396 677 | 419 630 |
| Total revenue | 297 000 | 300 829 | 471 332 | 400 419 | 382 942 | 404 028 | 427 678 |
| Expenses | | | | | | | |
| Current expenses | 491 187 | 280 283 | 466 474 | 400 419 | 382 942 | 404 028 | 427 678 |
| Compensation of employees | 43 411 | 66 173 | 133 665 | 174 502 | 167 486 | 176 865 | 186 416 |
| Goods and services | 436 010 | 208 155 | 320 879 | 209 778 | 202 359 | 213 333 | 226 685 |
| Depreciation | 11 698 | 5 955 | 11 930 | 16 139 | 13 097 | 13 830 | 14 577 |
| Interest, dividends and rent on land | 68 | – | – | – | – | – | – |
| Transfers and subsidies | – | 1 943 | 3 321 | – | – | – | – |
| Total expenses | 491 187 | 282 226 | 469 795 | 400 419 | 382 942 | 404 028 | 427 678 |
| Surplus / (Deficit) | (194 187) | 18 603 | 1 537 | – | – | – | – |
| Statement of financial position | | | | | | | |
| Carrying value of assets | 46 820 | 43 449 | 36 234 | 62 181 | 65 084 | 68 150 | 71 381 |
| <i>of which:</i> | | | | | | | |
| Acquisition of assets | 25 349 | 4 395 | 5 053 | 42 086 | 16 000 | 16 896 | 17 808 |
| Investments | 40 079 | 12 670 | 9 345 | 9 345 | 9 345 | 9 345 | 9 345 |
| Inventory | 154 | 11 | – | – | – | – | – |
| Loans | 177 893 | 93 576 | 36 094 | 24 588 | 32 439 | 33 340 | 31 622 |
| Receivables and prepayments | 35 009 | 2 881 | 5 233 | 5 233 | 5 233 | 5 233 | 5 233 |
| Cash and cash equivalents | 28 890 | 24 371 | 40 762 | 16 320 | 5 566 | 1 599 | 87 |
| Total assets | 328 845 | 176 958 | 127 668 | 117 667 | 117 667 | 117 667 | 117 667 |

Table 1.11 National Youth Development Agency (continued)

| Statement of financial position | Audited outcome | | | Revised estimate | Medium-term estimate | | |
|-------------------------------------|-----------------|----------------|----------------|------------------|----------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | |
| Accumulated surplus / (deficit) | 243 561 | 78 686 | 80 223 | 80 223 | 80 223 | 80 223 | 80 223 |
| Finance lease | 397 | 68 | 20 | 20 | 20 | 20 | 20 |
| Deferred income | 334 | 1 040 | 874 | 874 | 874 | 874 | 874 |
| Trade and other payables | 62 713 | 73 339 | 29 985 | 19 985 | 19 985 | 19 985 | 19 985 |
| Provisions | 21 840 | 23 825 | 16 566 | 16 565 | 16 565 | 16 565 | 16 565 |
| Total equity and liabilities | 328 845 | 176 958 | 127 668 | 117 667 | 117 667 | 117 667 | 117 667 |

Expenditure trends

The spending focus over the MTEF period will be on youth development initiatives, including the provision of career guidance services, the facilitation of business and funding opportunities, and the facilitation and implementation of education opportunities so that more young people receive a quality education.

The main source of revenue for the agency is a transfer payment from the Presidency and interest income from bank deposits. Revenue increased from R297 million in 2008/09 to R400.4 million in 2011/12, at an average annual rate of 10.5 per cent, mainly due to the National Youth Commission merging with the Umsobomvu Youth Fund to form the agency in 2009/10. The increase is also due to a once-off allocation of R29 million in the same year for the 17th World Festival of Youth and Students, which was held in December 2010. Over the medium term, revenue is expected to increase to R427.7 million, at an average annual rate of 2.2 per cent.

Between 2008/09 and 2011/12, expenditure decreased from R491.2 million to R400.4 million, at an average annual rate of 6.6 per cent, due to the once-off allocation for the 17th World Festival of Youth and Students held in December 2010. Over the medium term, expenditure is expected to increase to R427.7 million, at an average annual rate of 2.2 per cent to provide for inflationary adjustments on goods and services. As a result, expenditure on goods and services is expected to increase from R209.8 million in 2011/12 to R226.7 million in 2014/15, at an average annual rate of 2.6 per cent.

The agency's economic participation programme created 18 038 jobs for young people in 2011/12. These jobs were created through jobs placements, self-employment and funding youth businesses. This was done through the Proud to Serve campaign, the South African Football Association's campaign and youth build projects. The micro finance subprogramme in the economic participation programme created 14 227 jobs. In 2010/11, the agency enrolled 2 036 young people to rewrite their matric exams as a pilot project in Gauteng, Western Cape, Eastern Cape and KwaZulu-Natal. The economic participation programme assisted in providing opportunities for youth to enhance entrepreneurship.

Personnel information

Table 1.12 National Youth Development Agency

| | Personnel post status as at 30 September 2011 | | | Number of personnel posts filled / planned for on funded establishment | | | | | | |
|---------------------------|---|------------------------|------------------------|--|------------|------------|-----------------------|----------------------|------------|------------|
| | Number of posts on approved establishment | Number of funded posts | Number of vacant posts | Actual | | | Mid-year ¹ | Medium-term estimate | | |
| | | | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Executive board members | 2 | 2 | – | – | 2 | 2 | 2 | 2 | 2 | 2 |
| Executive management | 11 | 11 | 2 | 18 | 16 | 9 | 9 | 9 | 9 | 9 |
| Senior management | 43 | 33 | 7 | 20 | 15 | 26 | 26 | 26 | 26 | 26 |
| Middle management | 63 | 57 | 4 | 51 | 51 | 53 | 53 | 53 | 53 | 53 |
| Professionals | 53 | 47 | 29 | 13 | 16 | 18 | 18 | 73 | 73 | 73 |
| Skilled | 122 | 110 | 21 | 119 | 88 | 89 | 89 | 130 | 130 | 130 |
| Semi-skilled | 199 | 191 | 2 | 133 | 215 | 189 | 189 | 189 | 189 | 189 |
| Very low skilled | 7 | 7 | 2 | 7 | 6 | 5 | 5 | 18 | 18 | 18 |
| Total | 500 | 458 | 67 | 361 | 409 | 391 | 391 | 500 | 500 | 500 |
| Compensation (R thousand) | | | | 43 411 | 66 173 | 133 675 | 174 502 | 167 486 | 176 865 | 186 416 |
| Unit cost (R thousand) | | | | 120 | 162 | 342 | 446 | 335 | 354 | 373 |

¹. As at 30 September 2011.

The agency had an establishment of 500 posts as at 30 September 2011. The number of filled posts grew from 361 in 2008/09 to 391 in 2011/12. Over the MTEF period, the number of filled posts is expected to increase to 500, in line with the establishment. There are 42 vacancies within the agency, mostly in the skilled and senior management levels. The ratio of support staff to line staff is 1:2.

Brand South Africa

Overview 2008/09 – 2014/15

Previously known as the International Marketing Council of South Africa, Brand South Africa was established as a trust in 2002 and gazetted as a schedule 3A public entity in accordance with the Public Finance Management Act (1999) in October 2006. Its purpose is to develop and implement a proactive and coordinated international marketing and communication strategy for South Africa to contribute to job creation and poverty reduction and to attract inward investment, trade and tourism.

In 2008, the Minister in the Presidency initiated a strategic review of the council, which led to changes in the organisation's mandate, business model, strategy, performance indicators and board of trustees. Among the changes is a new name, Brand South Africa, which is aligned with the new mandate. The council is currently trading as Brand South Africa and awaits the registration of the deed of trust to render it official.

Brand South Africa intends to approach the medium term goal and task of ensuring that South Africa is competitively positioned as a nation brand. Some nation brands have a sector specific driving focus. Australia and Malaysia are renowned tourism and investment destinations. Other nations' brands are master plan or vision driven: Singapore, Korea, the United Arab Emirates and Dubai have strong overarching national visions. South Africa, on the other hand, has favoured a holistic model that includes investment, trade and tourism. This model requires the cooperation and collaboration of government, business and civil society.

Brand South Africa is organised into three major programmes. The administration provides organisational development and financial management, including overseeing: the governance, risk and compliance aspects of the organisation; developing human capital; and identifying and developing an appropriate resourcing model to augment government funding. The brand strategy development and management programme seeks to implement the nation brand's positioning through all local stakeholders and in all key global markets to drive the competitiveness of South Africa. The reputation management programme aims to influence global and local perceptions that will drive the positive reputation of Brand South Africa over the long term.

Performance

In the period under review, the organisation increased the number of stakeholders trained for brand compliance from 9 in 2010/11 to 23 2011/12 departments, and trained 24 companies in 2011/12. It also improved on its international media reputation index from 55 in 2010/11 to 53 2011/12.

Selected performance indicators

Table 1.13 Brand South Africa

| Indicator | Activity/Objective/ Programme/ Project | Past | | | Current | Projected | | |
|--|--|-------------|-------------|------------------------------|---|--|-----------------|-----------------|
| | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Number of global publicity campaigns per year | Brand strategy development and management | - | - | - | - | - | - | - |
| Number of movable Bill Boards: Branded Taxis | Brand strategy development and management | 120 | 150 | - | - | - | - | - |
| Number of print adverts in major global publications | Brand strategy development and management | 50 | 70 | - | - | - | - | - |
| Number of TV spots | Brand strategy development and management | 600 | 700 | - | - | - | - | - |
| Number of domestic publicity campaigns per year | Mass media advertising | - | - | - | - | - | - | - |
| Number of TV spots | Mass media advertising | 400 | 420 | - | - | - | - | - |
| Number of radio spots | Mass media advertising | 2 921 | 19 690 420 | - | - | - | - | - |
| Number of visits to the web portal per year 1 | E-marketing | 2 500 000 | 3 100 000 | - | - | - | - | - |
| Number of South African story booklets produced per year: | Collaterals: the South African story | | | | | | | |
| - English | | 25 000 | 10 000 | - | - | - | - | - |
| - German | | 10 000 | 10 000 | - | - | - | - | - |
| - Spanish | | 10 000 | 10 000 | - | - | - | - | - |
| - French | | 10 000 | 10 000 | - | - | - | - | - |
| - Arabic | | 10 000 | 10 000 | - | - | - | - | - |
| - Portuguese | | 10 000 | 10 000 | - | - | - | - | - |
| - Russian | | 10 000 | 10 000 | - | - | - | - | - |
| - Mandarin | | 10 000 | 10 000 | - | - | - | - | - |
| Brand ranking index 2 | Brand strategy development and management | 37 | 35 | 37 | 36 | (31-35) | (30-34) | (29-33) |
| Media tenor reputation index | Reputation management | 45 | 50 | 55 | 53 | (50-55) | (50-55) | (50-55) |
| World Economic Forum global competitive index :out of number of countries registered | Brand knowledge and performance: (Research) | (44 of 131) | (45 of 131) | 54 | 50 | (45-55) | (43-53) | (41-53) |
| Number of stakeholders trained for brand compliance | Brand knowledge and performance: research | - | - | 9 departments 3 provinces | 23 departments 9 provinces 24 companies | 9 State Owned Entities 25 companies | 25 companies | 25 companies |

Table 1.13 Brand South Africa (continued)

| Indicator | Activity/ Objective/ Programme/ Project | Past | | | Current | Projected | | |
|---|---|---------|---------|---------|---------|-----------|---------|---------|
| | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| International media reputation index | Reputation management | 45 | 50 | 55 | 53 | (50-55) | (50-55) | (50-55) |
| Domestic media reputation index | Reputation management | – | – | – | 64 | (55-65) | (55-65) | (55-65) |
| International Institute for Management Development competitiveness yearbook | Reputation management | 53 | 5 | 58 | 59 | (55-59) | (54-58) | (53-57) |
| Reputation ranking | Brand strategy development and management | – | – | 55 | 55 | 56 | 57 | 56 |

Programmes/activities/objectives

Table 1.14 Brand South Africa

| | Audited outcome | | | Revised estimate | Medium-term estimate | | |
|--|-----------------|----------------|----------------|------------------|----------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | |
| Brand strategy development and management | – | 116 206 | 62 846 | 37 894 | 58 966 | 62 209 | 65 319 |
| Reputation management | – | 21 131 | 24 178 | 24 400 | 62 957 | 74 220 | 79 069 |
| Brand knowledge and performance (research) | – | 5 123 | 6 593 | 16 200 | – | – | – |
| Stakeholder and partner alignment management | – | 3 524 | 25 130 | 25 738 | – | – | – |
| Mass media advertising | 62 747 | – | – | – | – | – | – |
| E-marketing | 5 592 | 5 876 | – | – | – | – | – |
| Collaterals (SA story) | 1 653 | – | – | – | – | – | – |
| Research | 4 221 | – | – | – | – | – | – |
| Partnership | 11 478 | – | – | – | – | – | – |
| Other objectives | 60 542 | 31 059 | 35 734 | 43 857 | 37 856 | 40 033 | 42 992 |
| Total expense | 146 233 | 182 919 | 154 481 | 148 089 | 159 779 | 176 462 | 187 380 |

Brand South Africa had a total budget of R148.1 million in 2011/12, of which 29.6 per cent was used for other projects, 25.6 per cent for brand strategy development and management, 17.4 per cent for stakeholder and partner alignment management, 16.5 per cent for reputation management, and 10.9 per cent for brand knowledge and performance research.

Savings and cost effectiveness measures

The entity does not foresee any major cost savings over the medium term.

Expenditure estimates

Table 1.15 Brand South Africa

| Statement of financial performance | Audited outcome | | | Revised estimate | Medium-term estimate | | |
|------------------------------------|-----------------|----------------|----------------|------------------|----------------------|----------------|----------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | | | |
| Revenue | | | | | | | |
| Non-tax revenue | 5 372 | 32 981 | 8 945 | 8 000 | 11 000 | 19 500 | 21 000 |
| <i>Other non-tax revenue</i> | 5 372 | 32 981 | 8 945 | 8 000 | 11 000 | 19 500 | 21 000 |
| Transfers received | 139 722 | 161 381 | 170 113 | 140 089 | 148 779 | 156 962 | 166 380 |
| Total revenue | 145 094 | 194 362 | 179 058 | 148 089 | 159 779 | 176 462 | 187 380 |

Table 1.15 Brand South Africa (continued)

| Statement of financial performance | | | | Revised estimate | Medium-term estimate | | |
|--|-----------------|----------------|----------------|---------------------|----------------------|----------------|----------------|
| | Audited outcome | | | | | | |
| R thousand | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Expenses | | | | | | | |
| Current expenses | 146 233 | 182 919 | 154 481 | 148 089 | 159 779 | 176 462 | 187 380 |
| Compensation of employees | 14 564 | 16 008 | 18 339 | 27 841 | 29 233 | 30 694 | 32 229 |
| Goods and services | 131 014 | 166 407 | 135 135 | 118 703 | 129 890 | 145 410 | 154 731 |
| Depreciation | 655 | 504 | 1 007 | 1 545 | 656 | 358 | 420 |
| Total expenses | 146 233 | 182 919 | 154 481 | 148 089 | 159 779 | 176 462 | 187 380 |
| Surplus / (Deficit) | (1 139) | 11 443 | 24 577 | - | - | - | - |
| Statement of financial position | | | | | | | |
| Carrying value of assets | 1 387 | 1 760 | 2 180 | 1 880 | 2 164 | 2 660 | 3 070 |
| <i>of which:</i> | | | | | | | |
| <i>Acquisition of assets</i> | 598 | 1 146 | 1 427 | 1 245 | 940 | 854 | 830 |
| Receivables and prepayments | 3 999 | 965 | 1 392 | 3 374 | 5 260 | 6 460 | 7 660 |
| Cash and cash equivalents | 5 681 | 35 078 | 50 706 | 47 024 | 42 854 | 39 158 | 39 548 |
| Total assets | 11 067 | 37 803 | 54 278 | 52 278 | 50 278 | 48 278 | 50 278 |
| Accumulated surplus / (deficit) | 863 | 12 306 | 36 883 | 36 883 | 36 883 | 36 883 | 36 883 |
| Trade and other payables | 7 817 | 24 014 | 16 707 | 14 707 | 12 707 | 10 707 | 12 707 |
| Provisions | 2 386 | 1 482 | 688 | 688 | 688 | 688 | 688 |
| Total equity and liabilities | 11 066 | 37 802 | 54 278 | 52 278 | 50 278 | 48 278 | 50 278 |

Expenditure trends

The spending focus over the medium term will continue to be on building awareness and promoting a positive image of the South African brand, both domestically and internationally. Through its reputation management programme, the organisation will increase the international media reputation index to range between 50 and 55. The main source of revenue for Brand South Africa is a transfer payment from the Presidency. Revenue increased marginally from R145.1 million in 2008/09 to R148.1 million in 2011/12, at an average annual rate of 0.7 per cent.

Over the medium term, revenue is expected to increase to R187.4 million, at an average annual rate of 8.2 per cent. The increase over the latter period is mainly due to an increase in transfers received to provide for improved conditions of service.

Between 2008/09 and 2011/12, expenditure increased from R146.2 million to R148.1 million, at an average annual rate of 0.4 per cent, and is expected to increase to R187.4 million over the medium term, at an average annual rate of 8.2 per cent. The increase in both periods is mainly due to adjustments for improved conditions of service. Spending on consultants is projected at R5.3 million over the medium term for marketing and brand reputation.

Personnel information

Table 1.16 Brand South Africa

| | Personnel post status as at 30 September 2011 | | | Number of personnel posts filled / planned for on funded establishment | | | | | | |
|---------------------------|---|------------------------|------------------------|--|-----------|-----------|-----------------------|----------------------|-----------|-----------|
| | Number of posts on approved establishment | Number of funded posts | Number of vacant posts | Actual | | | Mid-year ¹ | Medium-term estimate | | |
| | | | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| Executive management | 5 | 5 | – | 6 | 5 | 4 | 5 | 6 | 6 | 6 |
| Senior management | 6 | 6 | 1 | 4 | 2 | 6 | 8 | 12 | 12 | 12 |
| Middle management | 2 | 2 | 1 | – | – | – | – | – | – | – |
| Professionals | 9 | 9 | – | 17 | 10 | 2 | 2 | 13 | 13 | 13 |
| Skilled | 15 | 15 | 4 | – | – | – | – | – | – | – |
| Semi-skilled | – | – | – | 2 | 2 | 12 | 13 | 2 | 2 | 2 |
| Very low skilled | 2 | 2 | – | – | – | – | – | – | – | – |
| Total | 39 | 39 | 6 | 29 | 19 | 24 | 28 | 33 | 33 | 33 |
| Compensation (R thousand) | | | | 14 564 | 16 008 | 18 339 | 27 841 | 29 233 | 30 694 | 32 229 |
| Unit cost (R thousand) | | | | 502 | 843 | 764 | 994 | 886 | 930 | 977 |

1. As at 30 September 2011.

The entity had an establishment of 39 posts as at 30 September 2011. The number of filled posts fluctuated from 29 in 2008/09 to 28 in 2011/12. Over the MTEF period, the number of filled posts is expected to increase to 33. There are 11 vacancies within the entity, most of them in the stakeholder relations department. The ratio of support staff to line staff is 1:4, while the ratio of consultants to council staff is 1:4.8.

Additional tables

Table 1.A Summary of expenditure trends and estimates per programme and economic classification

| Programme | Appropriation | | Audited outcome 2010/11 | Appropriation | | | Revised estimate 2011/12 |
|--|-----------------|----------------|----------------------------|----------------|---------------|------------------|-----------------------------|
| | Main 2010/11 | Adjusted | | Main | Additional | Adjusted | |
| R thousand | | | | | | | |
| Administration | 283 549 | 318 903 | 340 124 | 338 543 | 56 220 | 394 763 | 399 763 |
| National Planning | 48 708 | 49 044 | 49 446 | 83 822 | 1 280 | 85 102 | 80 102 |
| National Youth Development Agency | 369 973 | 398 973 | 398 973 | 385 853 | – | 385 853 | 385 853 |
| International Marketing and Communication | – | – | 170 113 | 140 089 | – | 140 089 | 140 089 |
| Subtotal | 702 230 | 766 920 | 958 656 | 948 307 | 57 500 | 1 005 807 | 1 005 807 |
| Direct charge against the National Revenue Fund | 4 550 | 4 550 | 3 950 | 4 810 | (973) | 3 837 | 3 837 |
| Salary of the President | 2 394 | 2 394 | 2 107 | 2 531 | – | 2 531 | 2 531 |
| Salary of the Deputy President | 2 156 | 2 156 | 1 843 | 2 279 | (973) | 1 306 | 1 306 |
| Total | 706 780 | 771 470 | 962 606 | 953 117 | 56 527 | 1 009 644 | 1 009 644 |

Economic classification

| | | | | | | | |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|
| Current payments | 322 662 | 353 738 | 381 221 | 410 737 | 64 136 | 474 873 | 474 873 |
| Compensation of employees | 205 930 | 209 506 | 210 191 | 233 451 | 31 238 | 264 689 | 264 689 |
| Goods and services | 116 732 | 144 232 | 171 030 | 177 286 | 32 898 | 210 184 | 210 184 |
| Transfers and subsidies | 371 943 | 401 057 | 569 482 | 527 912 | (1 909) | 526 003 | 526 003 |
| Provinces and municipalities | – | – | 2 | – | – | – | – |
| Departmental agencies and accounts | 371 943 | 400 943 | 569 086 | 527 912 | (1 970) | 525 942 | 525 942 |
| Households | – | 114 | 394 | – | 61 | 61 | 61 |
| Payments for capital assets | 12 175 | 16 675 | 11 903 | 14 468 | (5 700) | 8 768 | 8 768 |
| Machinery and equipment | 12 175 | 16 675 | 11 903 | 14 468 | (5 700) | 8 768 | 8 768 |
| Total | 706 780 | 771 470 | 962 606 | 953 117 | 56 527 | 1 009 644 | 1 009 644 |

Table 1.B Summary of expenditure on training

| | Audited outcome | | | Adjusted appropriation 2011/12 | Medium-term expenditure estimate | | |
|--|-----------------|---------|---------|-----------------------------------|----------------------------------|---------|---------|
| | 2008/09 | 2009/10 | 2010/11 | | 2012/13 | 2013/14 | 2014/15 |
| Compensation of employees (R thousand) | 141 708 | 181 928 | 209 506 | 260 852 | 243 749 | 271 135 | 287 979 |
| Training expenditure (R thousand) | 1 414 | 1 874 | 2 091 | 2 608 | 2 437 | 2 711 | 2 880 |
| Training as percentage of compensation | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% |
| Total number trained in department (headcount) | 88 | 43 | 304 | 145 | | | |
| <i>of which:</i> | | | | | | | |
| Employees receiving bursaries (headcount) | 60 | 52 | 44 | 60 | | | |
| Leaverships (headcount) | 11 | – | – | – | | | |
| Internships (headcount) | 9 | 3 | 27 | 35 | | | |

Table 1.C Summary of departmental public private partnership projects

| Project description: Phakisa World | Project annual unitary fee at time of contract | Budgeted expenditure | Medium-term expenditure estimate | | |
|---|---|-------------------------|----------------------------------|---------------|---------------|
| | | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| R thousand | | | | | |
| Projects signed in terms of Treasury Regulation 16 | – | 18 337 | 19 621 | 21 387 | 21 387 |
| Public private partnership unitary charge ¹ | – | 18 337 | 19 621 | 21 387 | 21 387 |
| Total | – | 18 337 | 19 621 | 21 387 | 21 387 |

1. Phavis fleet services public private partnership. Disclosure notes for this project can be viewed in the public private partnership table of the Department of Transport's chapter.

Disclosure notes for projects signed in terms of Treasury Regulation 16

| | |
|--|------------------------------------|
| Project name | Phakisa World |
| Brief description | Phakisa fleet services - Transport |
| Duration of public private partnership agreement | 5 years |
| Escalation index for unitary fee | N/A |
| Net present value of all payment obligations discounted at appropriate duration government bond yield | N/A |
| Variations and amendments to public private partnership agreement | N/A |
| Cost implications of variations and amendments | N/A |
| Significant contingent fiscal obligations including termination payments, guarantees, warranties and indemnities and maximum estimated value of such liabilities | N/A |

Table 1.D Summary of donor funding

| Donor | Project | Departmental programme name | Period of commitment | Amount committed | Main economic classification | Spending focus | Audited outcome | | | | Estimate | Medium-term expenditure estimate | | | |
|----------------|--|-----------------------------|---------------------------|------------------|------------------------------|--|-----------------|---------------|--------------|--------------|----------|----------------------------------|----------|----------|----------|
| | | | | | | | 2008/09 | 2009/10 | 2010/11 | 2011/12 | | 2012/13 | 2013/14 | 2014/15 | |
| R thousand | | | | | | | | | | | | | | | |
| Foreign | | | | | | | | | | | | | | | |
| In cash | | | | | | | | | | | | | | | |
| European Union | Programme to support pro-poor policy development in South Africa | National Planning | November 2007 - June 2012 | 58 983 | Goods and services | The funds have been spent on Programme Management costs. The Programme has 2 components research and capacity building. In the research component funds have been spent on research grants and commissioned research on poverty and inequality. In the capacity building component funds have been spent on a number of activities such as training, workshops, a study tour and a conference. Through these activities the capacity of policymakers and research are enhanced | 4 448 | 37 893 | 5 680 | 1 234 | - | - | - | - | - |
| In kind | | | | | | | | | | | | | | | |
| Transnet | Presidential State Owned Enterprises Review Committee | Administration | 19 May - 31 October 2011 | 676 | Goods and services | Research grants and commissioned research on poverty and inequality | - | - | - | - | - | - | - | - | - |
| Local | | | | | | | | | | | | | | | |
| In cash | | | | | | | | | | | | | | | |
| Eskom | Presidential State Owned Enterprises Review Committee | Administration | | 2 000 | Goods and services | | - | - | - | - | - | - | - | - | - |
| In kind | | | | | | | | | | | | | | | |
| PetroSA | Presidential State Owned Enterprises Review Committee | Administration | August 2011 - March 2012 | 1 200 | | | - | - | - | - | - | - | - | - | - |
| Total | | | | 62 859 | | | 4 448 | 37 893 | 5 680 | 1 234 | - | - | - | - | - |

National Treasury
BUDGET 2012
ESTIMATES OF NATIONAL EXPENDITURE

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national treasury

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